## Thank you, Christine, for your leadership

In March, VEC accepted the resignation of CEO Christine Hallquist after benefiting deeply from her visionary leadership for the better part of two decades. Her focus on financial stability, innovation and organizational culture has helped transform VEC into a national leader in the electric distribution industry.

Christine led the co-op through a critical time. She joined VEC in 2000 as a consultant and was then brought on as Engineering and Operations Manager before being named CEO in 2005. After VEC expanded its service territory by acquiring Citizens Communications Company's Vermont Electric Division in 2004, she spearheaded the effort to successfully merge the two companies and overhaul VEC's technological systems. Thanks to her leadership, VEC was an early adopter of advanced metering infrastructure, which provides the framework for the transition to a cleaner, smarter electric grid. Christine helped VEC capitalize on federal funding through the American Recovery and Reinvestment Act of 2009 to

implement smart grid technology. She also led the co-op in procuring a grant from the Economic Development Administration to build the NEK Connector, a 23-mile project that modernized a critical stretch of line in the Northeast Kingdom.

VEC's financial outlook improved considerably during Christine's time as CEO. VEC now has an A+bond rating from Standard and Poor's, which enables VEC to secure access to capital at low interest rates as well as lower-cost power supply contracts. VEC has not had a rate increase since 2014, and VEC's average annual rate increase since 2009 has been less than one percent.

Christine believed that VEC was only as strong as its people and worked hard to develop a culture of distributed leadership and excellence. She met one-on-one with employees on a regular basis to hear their thoughts and concerns and learn what she could do to help engage them to their full potential. She was extremely accessible not only to employees but to

VEC's member-owners as well. As a strong believer in the cooperative model, she was keen to hear from VEC members about what they wanted from their coop. She was always happy to take a phone call, email or meeting and loved connecting with members every May at VEC's Annual Meeting of the Membership.



Christine Hallquist, former CEO

Part of her commitment to people was reflected in VEC's safety culture. From VEC's perspective, safety isn't just about personal protective equipment and a strong training program - it's about fostering a mindset that keeps us tuned into safe practices in all aspects of our lives.

Continued on page 7

## **Financial Highlights**

By Michael Bursell, Chief Financial Officer



In 2017, VEC maintained a strong financial performance. Despite upward pressure on rates, we were able to complete 2017 using rates that were first adopted in January of 2014. Standard & Poor's continues to rate VEC A+with a stable outlook. Our financial strength

has translated into real benefits for our members, including stable rates, improved system reliability, and the return of patronage capital to members for five consecutive years.

Since 2010, our average annual rate increase has been less than one percent per year, (0.8 percent), and we have not increased rates since January 2014. Keeping rates stable has not been easy. We have been able to overcome significant cost pressures, including Vermont's net metering program, which requires utilities to compensate producers at rates above market prices; expensive storm restoration activities; increases in transmission costs; replacement of natural gas contracts with higher cost renewable contracts; and increased vegetation maintenance costs. For the time being, we have been able to overcome the cost increases by identifying savings in other areas. However, the upward pressure on rates is not going away and savings may not be available to mitigate them in the future.

#### The October Wind storm

In 2017 right before Halloween, we experienced significant wind damage from Tropical Storm Philippe. The high winds caused over 17,000 outages, and we worked on restoration for several days. Although most of the East Coast utilities were impacted and support crews were difficult to come by, we were able to secure 47 additional line workers as well as 66 tree specialists to assist us with the clean-up and restoration.

Storm costs for this event totaled nearly \$2 million. The damages from the high winds and flooding impacted many utilities and several towns throughout Vermont, and damage in seven of the eight counties we serve qualified for assistance from the Federal Emergency Management Agency (FEMA). We anticipate that FEMA will reimburse us for nearly 75 percent of the eligible restoration costs. In addition, we are working with FEMA to qualify for a hazard mitigation grant that would allow VEC to harden some our infrastructure and protect against damage in future storms.

## Patronage capital, a co-op advantage

In the cooperative model, our customers are also our owners. One way this ownership is reflected is through patronage capital, which is a member's share of the money remaining after VEC pays its operating expenses. It is allocated to members based on how much they were billed for electric

service that year. When the financial condition of the cooperative is strong enough, the board of directors may decide to return a portion of patronage capital to the membership. In 2017, for the fifth straight year, VEC returned patronage capital to members. Since 2013, VEC has returned nearly \$3.6 million in patronage capital to members, which is equivalent to a one-time rate decrease of nearly five percent.

VEC bylaws, along with Internal Revenue Service regulations, govern how patronage capital may be distributed. The bylaws require that VEC's balance sheet must show a minimum equity level of 40 percent before patronage capital can be returned. Because VEC exceeded this important milestone, the board of directors developed a plan to return a portion of this equity to members, while still maintaining the minimum 40 percent equity balance. It's important for members to understand that, to protect the co-op's financial stability, patronage capital cannot be returned all at once. Patronage capital cannot be applied to electric bills or cashed in until the board of directors determines that VEC's financial condition is strong enough and specifies which years will be returned. When this happens, VEC members in good standing who were members during the selected years will receive a portion of their patronage capital balance, as a bill credit for active members and by check for inactive members.

Every year, VEC updates members' bills with their new patronage capital balances. Very soon we will be reporting an update to members' pa-

## **Candidates for VEC's Board of Directors**

#### District 3 — TERM EXPIRES 2022

Albany, Craftsbury, Glover, Greensboro, Irasburg, Jay, Lowell, Newport Town, Troy, Westfield

## Carol Maroni – Craftsbury

Fellow Members,

Thank you for allowing me to be your District 3 Director for the past seven years. My goal as Director has always been to represent you, answer your questions, address your concerns, and bring your voices to the VEC Boardroom.

I am currently the only woman on the Board. I have been elected annually to the position of Second Vice President for the past four years and Chair of the Communications Committee for the past six years. As a



member of the Finance committee, I am proud of our A+ bond rating, the return of patronage capital payments to members, and the four year absence of a rate increase.

There are challenges ahead. Vermont's Renewable Portfolio Standard, (RPS) is one of the toughest in the Country, requiring utilities to not only provide renewable energy but also shift member fossil fuel use to renewable electricity. Going forward I will continue to work for you; to meet the RPS, use the grid more effectively, keep rates down, and minimize outages.

I'm a RN with a background in patient care, project management, quality, compliance, and risk. As always, feel free to contact me at 586-7758 or district3@vermontelectric.coop, I would sincerely appreciate your vote.

#### District 4 — TERM EXPIRES 2022

Bakersfield, Belvidere, Cambridge, Eden, Fairfax, Fairfield, Fletcher, Hyde Park, Johnson, Morristown, Stowe, Waterville

## Jody Dunklee – Fairfax

As a seventh generation Vermonter, I have an innate appreciation for our natural resources and co-operative communities. I feel fortunate to live in a place where we can still uphold these values, even within our utility programs. The non-profit model utilized by Vermont Electric Co-op is a service to us all. I am glad to do my part to keep it going strong.

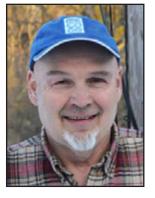


With over 18 years of professional work in electrical engineering, I believe I am uniquely positioned to understand the utility systems, especially within the changing technology landscape. As board member, it would be my goal to support and establish a robust framework for the future, when electricity will come from many and variable sources, and require new technological and policy approaches. I would advocate strong partnerships with groups such as Efficiency Vermont, VECAN, and community solar providers, in order to leverage programs, share knowledge, and foster community participation for those who want to get involved, have ideas, or express concerns.

Please feel free to contact me for discussion or questions: jody.dunklee@gmail.com 802-356-6052.

## Mark Woodward – Johnson

Mark Woodward is running for re-election to the board of VEC. Currently serving as Secretary, he has been on the board for 10 years and a VEC member for 30. Mark has over 28 years of experience with non-profit organizations, serving on the boards of Copley Hospital, CHSLV, and Lamoille Home Health and Hospice. He also served 14 years in the Vermont State legislature.



Mark enjoys balancing the need for fiscal conservatism with the need to upgrade the VEC's meters, technology and other efficiencies. He is proud that rates have not increased in 4 years, and that VEC's financial health has improved so that it now makes patronage payments to members. Grants have allowed the installation of smart meters and 24/7 monitoring technology. Cognizant of the increasing demand for solar, electric vehicles, and battery storage, hopeful that one day VEC will be on the forefront of facilitating high speed internet to all members, Mark's experience and vision will be helpful as these challenges arise.

Mark resides in Johnson, where he farms and manages Woodward Rental Properties. He would appreciate your vote, and the opportunity to continue to serve on the VEC board. Contact him at 635-7166 or markewoodward@hotmail.com.

Please visit www.vermontelectric.coop to see what your Coop is doing for you.

# Voting is an important way to exercise your voice as a member of your cooperative!

Co-op members elect local representatives to serve on VEC's twelvemember board. These directors participate in setting policies and making decisions and are expected to represent the interests of the VEC membership.

The 2018 Director Election will be open to online and mailed ballots from noon on April 17, 2018 to noon on May 11, 2018. Members can also vote in-person at VEC's Annual Meeting on May 12, 2018 at Smugglers' Notch Resort. Your ballot, along with voting instructions, will arrive by mail after April 17. If you need help voting, please contact us at 1-800-832-2667 or support@vermontelectric.coop.

This year there will be elections for seats in three of VEC's districts. In District 3 the candidate is running unopposed, and in Districts 4 and 5 two candidates are vying for the single seat in each district.

Note that if you do not live in districts 3, 4, or 5, you will not receive a ballot. We hope you will join us at the Annual Meeting of the Members on May 12 at Smugglers' Notch!

(Statements on this page were submitted by the candidates.)

## District 5 — TERM EXPIRES 2022

Bolton, Essex, Hinesburg, Huntington, Jericho, Milton, Richmond, Shelburne, Starksboro, St. George, Underhill, Westford, Williston

## Schuyler Jackson – Hinesburg

I studied the rural electrification program and VEC's history with a grant from the Chittenden County Historical Society. VEC is a well-managed, effective utility with superior leadership and an actively engaged Board of Directors. Reliability, cost containment, security, and transition to renewables are major issues –VEC's cooperative membership mission should be fostered. One



particular interest, generated by my Green Mountain Messenger travels through rural Vermont, is the possibility of a long-term undergrounding initiative, especially for beautification of Vermont's by-ways, such as Route 100.

I have experience, as a lawyer, in regulatory matters, served as Assistant Secretary of the Agency of Environmental Conservation, and Chair of the Act 250 Environmental Board. Private sector experience included litigation and land use, management, and development. I have the time to learn and am eager to participate in deliberations regarding VEC's management, performance, and challenges. I have received the encouragement and endorsement of Louise McCarren, previously Director of the Public Service Department and Chair of the Public Service Board.

District 5 members may contact me at schuylerbjackson@gmail.com.

## Charlie Van Winkle – Underhill

The emergence of renewables into the local energy grid has created a disruption of the standard utility business model that will continue to create challenges for the Co-op. The closure of VT Yankee turned us (Vermont) into a net importer of electricity, and as such transforming the transmission grid into a critical energy highway. States within the New England ISO are still promoting renewables and



have recently announced additional incentives for energy storage. Our service area may be far away from the southern New England states but their actions with respect to energy policy will affect the cost we incur in maintaining the regional transmission grid and the capacity of that grid to move energy to us.

I have a diverse background in energy infrastructure including micro grid development, community scale wind, solar and most recently utility scale energy storage. Other utilities in the region are seeking ways to capitalize on energy storage and it would be my objective as a director to ensure that the Co-Op isn't left behind as the technology becomes prevalent. My focus is rate stabilization while advancing energy policy.

To find out more about me check my Linked In profile: https://www.linkedin.com/in/charlesvanwinkle/

Thanks for your support!

## Victoria Brown Named Interim CEO

With the departure of CEO Christine Hallquist in March, Victoria Brown has taken over as VEC's interim CEO. Since 2011, Brown has served as VEC's General Counsel and previously worked in private practice, where her work focused on electric utility issues.

Her experience and the personal relationships she has developed at VEC have ensured that she has the full con-

fidence of the board and employees as VEC transitions to new leadership. "With Vickie Brown at the helm, and with great staff and a strong senior leadership team working with her, the co-op is in extraordinarily capable hands. Our member-owners can be assured that there will be no interruption in the cost-effective and reliable service they are accustomed to," said Board President Dan Carswell.





## **Vermont Electric Cooperative**

80th Annual Meeting of the Membership and 2018 Election

Saturday, May 12, 2018
Smugglers' Notch Resort
4323 Vermont Route 108 South
Smugglers' Notch, VT

#### **Program Agenda:**

8:00 a.m. – 10:00 a.m. Complimentary member breakfast and exhibitor showcase

10:00 a.m. – 12:00 p.m. Business Meeting of the Membership, presentation Challenges and Opportunities of the Changing Energy Landscape, and questions and answers

12:00 p.m. – 1:00 p.m. Voting results, door prize raffle, and exhibitor showcase

#### Join us to...

- Learn about current energy issues, VEC's accomplishments during the past year, and upcoming projects
- Connect with your elected representatives on the board of directors
- Tap into energy information by visiting the exhibitor showcase
- Enjoy a complimentary breakfast buffet

#### Share your voice!

Be sure to RSVP to our event by May 9 by dropping your RSVP card in the mail or emailing us at annualmtg@vermontelectric.coop

## Newly Arrived Tree Pest Adds Challenges for Utilities

The emerald ash borer (EAB), recently discovered in the towns of Orange, Barre, Plainfield and Groton and likely to spread across the state in the coming years, will pose added challenges for utilities including VEC as they work to keep affected trees from falling on power lines.

Across its wide northern Vermont service territory, VEC maintains rights-of-way along almost 3,000 miles of power lines, and that involves cutting and pruning



The emerald ash borer. Photo courtesy of David Cappaert, Michigan State University, Bugwood.org.

trees that grow too close to lines. Dead and dying trees can fall unexpectedly near lines and pose additional risk to lines and line workers themselves.

"This pest represents a new threat to the reliability of our electric system in Vermont, and we will likely see an increase in hazard tree removal costs as we have to take down ash trees that are infested and become dangerous over time," said VEC Manager of Forestry Sara Packer. She also said the dying trees can pose a risk to landowners who could be tempted to take them down. "Rotten trees are unpredictable and can be dangerous to cut down – the hazard becomes even greater when the tree in question is within striking distance of energized power lines," she said.

VEC asks that landowners who see dead, dying, rotten or declining trees (of any species) that could threaten electric lines, call VEC so that we can dispatch trained crews to evaluate and potentially remove the tree.

EAB is capable of killing healthy ash trees larger than one inch in diameter. Once infested, ash trees rapidly decline and die in three to five years.

Ashtrees comprise approximately five percent of Ver-



An ash branch. Opposite branching and compound leaf structure distinguish the ash. Image courtesy the Arbor Day Foundation.

mont forests. There are no proven means to control EAB in forested areas, though individual trees can sometimes be effectively treated.

"Early detection and rapid response are key factors in treating and successfully managing EAB," Packer said. "It's extremely important to buy your firewood where you burn it and not transport wood, as the spread of this insect increases dramatically when people inadvertently move infested material such as pruned branches, firewood, timber or nursery stock to areas previously free of EAB," she added.

Landowners with questions are encouraged to contact their county forester. You can find more information at **vtinvasives.org**.

# Johnson Couple Travels Quickly, Quietly and Cheaply in New EV

Last fall, Johnson residents and VEC members Eric and Ingrid Nuse took the plunge into electric car ownership, and they're happy they did.

"The car is wonderful – it's a joy to drive – it's comfortable, quiet, and plenty peppy," Eric Nuse says.

The couple took advantage of a range of incentives, including a VEC bill credit, when they purchased their Nissan Leaf. The couple uses the car for a lot of local trips and notes that the cost to run the electric car overall has been significantly less than running a gasoline car. Maintenance has been negligible.

The couple says they do have to plan longer trips more carefully because charging stations are not as numerous as gas stations, and they also have to plan for the car's decreased range when the weather is cold. In the summer, the couple has no trouble making a round trip to Burlington and back, for example. In the winter, they are likely to have to plug the car in for a bit in Burlington before returning to Johnson. The couple also owns a gasoline-powered second vehicle they can use for longer trips.

Charging challenges notwithstanding, the Nuses are very pleased with their car – not only because it's fun and costs less to run, but also because it has shrunk their environmental footprint.

## Buy, and Get the Credit

This year, VEC members buying electric or plugin hybrid electric vehicles are eligible for the following bill credits:

- \$250 one-time bill credit for purchase or \$50/ year for a lease for plug-in hybrid electric vehicles (e.g. a Chevy Volt or a Toyota Prius Prime).
- \$500 one-time bill credit for purchase or \$100/ year for a lease for a fully electric vehicle (e.g. Chevy Bolt or Nissan Leaf)



Eric and Ingrid Nuse of Johnson with Lexie and their Nissan Leaf.

VEC's incentives are in addition to any federal and state tax credits offered. In order to claim credits, members must simply fill out a short form and send it, along with the proof of purchase or lease, to VEC.

VEC's incentives for electric vehicles, as well as similar credits for pellet stoves, heat pumps, heat pump hot water heaters, and charging stations, are part of VEC's Energy Transformation Program. This program stems from Vermont's Renewable Energy Standard, which was passed by Vermont lawmakers

in 2015. Under the law, Vermont's electric utilities are required to implement programs to help their customers shift their energy sources from fossil fuels like gasoline or heating fuel, to electricity or other non-fossil fuel sources.

For more information about these incentives, please call **1-800-832-2667**, email **support@vermontelectric.coop**, or visit **www.vermontelectric.coop**.

## **How About a Free Tree?**



Vermont Electric Co-op is offering members free trees to plant this spring, through a partnership with Arbor Day Foundation's Energy-Saving Trees Program.

"Planted in the right place, trees can help VEC members save money on energy bills," said Sara Packer, VEC's forestry manager. "Trees provide shade in hot weather, which reduces use of air-conditioning, and a wind barrier in cold weather - that reduces the need for heating," she said. Trees improve air and water quality as well, among many other benefits.

Members can choose from five species: river birch, red maple, serviceberry, red

cedar, and pin oak. The trees range in size from two to four feet tall (but, of course, they'll grow much taller!). At the pick-up points, VEC will offer instructions on how to plant and care for your tree and help load the tree into your vehicle.

You can reserve your tree online at arborday.org/VEC and pick it up at VEC's annual meeting May 12 at Smugglers' Notch resort or May 19 at VEC's Grand Isle, Newport, or Richford locations. The number of trees is limited, so act soon.

For more information, visit arborday.org/VEC or call 1-800-832-2667.

## **Plant the Right Tree** in the Right Place

Trees beautify our neighborhoods, and when planted in the right spot, can even help lower energy bills. But the wrong tree in the wrong place can be a hazard... especially to power lines.

For more tips on smart tree planting in your community, contact your local electric cooperative or visit www.ArborDay.org.

#### **LARGE TREES**

## Height/spread of more than 40 feet, such as:

- MapleBirch
- Oak Honeylocust
- Spruce Linden

#### • Pine

## **MEDIUM TREES**

### Height/spread of 15 to 40 feet, such as:

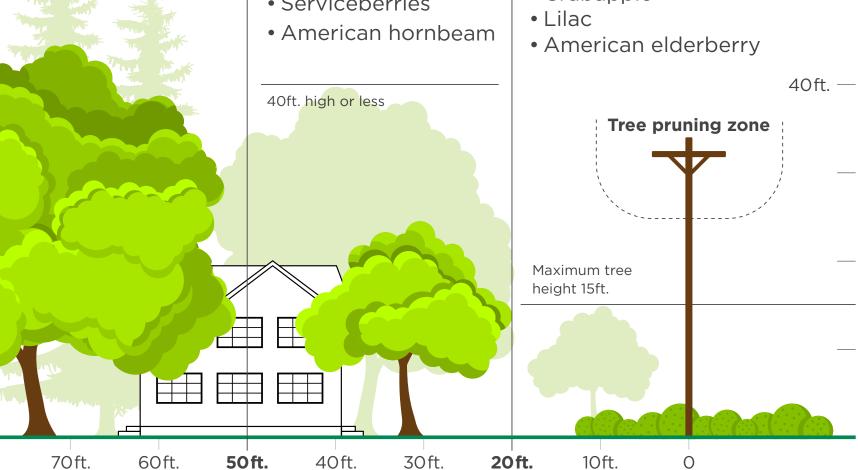
- Hawthorns
- Eastern redbud
- American arborvitae
- Dogwoods
- Serviceberries

## **SMALL TREES**

Avoid planting within 20 feet of power lines. When planting within 20 feet is unavoidable, use only shrubs and small trees.

## Height /spread of no more than 15 feet such as:

- Star magnolia
- Crabapple



Rural Electric Cooperative Association Source: The Arbor Day Foundation and the National

Be safe! Always call 811 before you dig to locate any buried utility lines.

# Should you switch to wood pellet heating?



A local, affordable, low-carbon fuel source with the hands-off convenience of oil or propane heat.



Advanced wood heating systems offer all the comfort and hands-off convenience that people have come to expect from traditional heating systems, but are fueled by local wood pellets instead of fossil fuel.

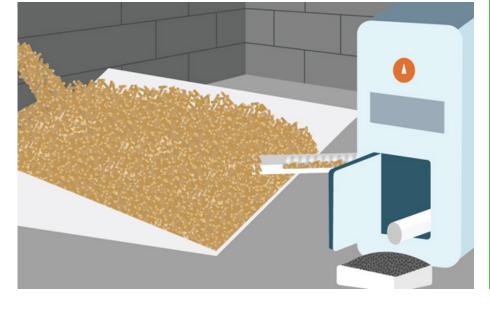
## Top 6 reasons to consider a wood pellet boiler or furnace

- 1. Save on heating bills. Vermonters who switch to wood pellet fuel typically save \$1,500 annually when compared to oil and propane fuel heating options.
- 2. Stable fuel prices. Local pellet prices are much steadier than the global fossil fuel market.
- **3.** Cleaner and greener. Local wood pellets are sustainable, renewable, and low carbon. They are also safe to transport and store.
- **4. Support local jobs.** Wood pellet production and delivery supports Vermont job growth. Wood pellets are made, sold, and delivered from locations throughout Vermont, so heating dollars stay in Vermont
- **5. Hands-free and simple.** Automated fuel feed systems make wood pellet heating as easy to use as propane or oil systems, and more convenient than cordwood.
- **6. Rebates and financing.** Rebates and low-interest financing are available to cover the initial cost of purchasing and installing a central wood pellet heating system in your home or business.

## A few things to know about central wood pellet heating systems

You will need to have room for pellet storage. Hoppers that store the pellets are often located in the basement near the boiler. Bulk pellets usually take up more space than oil or propane.

Ash bins must be emptied. You'll need to empty the bin 3-5 times during the heating season. Wood ash consists of naturally occurring minerals and can be spread on wooded areas, lawns, or (depending on your soil) gardens.



Not ready for a central pellet system? Consider installing a pellet stove to cut down on your oil or propane usage.

Pellet stoves offer many of the same benefits as central pellet systems without the need to completely overhaul your heating system. When sized and located properly, a pellet stove can provide most of the heat your home needs.

VEC is currently offering a \$150 bill credit to members with fossil-fuel heating systems who install a pellet stove. For more information, visit www.vermontelectric. coop/energy-transformation or call 1-800-832-2667.

#### Thank you, Christine

from pg 1

VEC recently earned the highest level certification available in the Green Mountain Voluntary Protection Program, which is administered by the Vermont Occupational Safety and Health Administration. Christine was a strong supporter of the multiyear process it took to get VEC over the finish line to become the only power distribution utility in New England to have this recognition.

Without Christine's leader-ship, VEC would not be the organization it is today. While we will miss her sense of humor, intelligence and vision, we know VEC will benefit from her legacy for years to come as we continue to develop excellence across the entire organization. We wish her all the best.

#### Financial Highlights

from pg 1

tronage capital balances to reflect the financial results from 2017

# Using member money responsibly

Across the company, VEC employees work hard to provide good value to members. We are proud of the work we've done to improve reliability while keeping rates stable in the face of significant upward cost pressures, and we will continue to strive to maximize value for our members in an era of change in the electric industry. If you are interested in additional financial information, VEC's financial reports can be found on our website at www.vermontelectric.coop/financial-reports.

## **VEC 2017 Financial Statement**

#### VERMONT ELECTRIC COOPERATIVE, INC. Balance Sheet Year ended December 31, 2017 2017 Assets Electric plant, at cost: Electric plant in service 165,544,265 Less accumulated depreciation 47 653 336 117,890,929 Net electric plant in service 1,636,302 Construction work in progress 119,527,231 Net electric plant Current assets: Cash 1,418,514 Notes receivable Accounts receivable, less allowance for doubtful accounts of \$226.267 in 2017 7.316.364 Unbilled revenue 5.611.735 5.061.766 Inventories 475,939 Prepaid expenses Total current assets 19,884,318 Other assets: Nonutility property 65,697 37.352.385 Other investments Deferred charges 37,418,082 Total other assets 176,829,631 Total assets Liabilities and Equity 2017 Equities: Patronage capital assignable 74.653.167 Other equities 881,099 Contributions in aid of construction 75,534,266 Net equity 83,887,829 Long-term debt, excluding current installments 178,315 Obligations under capital lease, excluding current installments Deferred Compensation Plan 218,270 Current liabilities: Current installments of long-term debt 4,188,486 Current installments of capital lease obligations 19,907 Revolving debt 1,553,224 Accounts payable 7,154,041 Customer deposits 1,234,302

Deferred credits

Other accrued expenses

Commitments and contingencies

Total current liabilities

Total liabilities and equity

Year ended December 3	31, 2017	
	_	2017
Operating revenue	\$	76,640,149
Less revenues subject to refund	_	
Total operating revenue	_	76,640,149
Operating expenses:		
Purchased power		36,000,908
Transmission:		
Operations		11,065,456
Maintenance		311,763
Distribution:		
Operations		5,843,235
Maintenance		7,299,075
Customer accounts		2,084,897
Administrative and general		3,572,550
General plant maintenance		232,035
Depreciation and amortization		5,903,449
Taxes		748,909
Other deductions, net	_	26,430
Total operating expenses	_	73,088,707
Income from operations	_	3,551,442
Other income (expense):		
Gain (Loss) on sale of fixed assets		(27,632)
Other income (expenses)		2,321,205
Interest and dividend income		3,775,500
Other capital credits & dividends	_	643,140
Total other income, net	_	6,712,213
Interest charges:		
Interest on long-term debt		3,487,360
Other interest	_	71,142
Total interest charges	_	3,558,502

VERMONT ELECTRIC COOPERATIVE, INC.

Statement of Operations

## VERMONT ELECTRIC COOPERATIVE, INC. Capital Spending (System Improvements)

Net income

Net Investment in Utility Plant

55,886

2,805,105

17,010,951

176 829 631

Year ended December 31, 2017

 Capital Spending
 2017

 New Construction, System Improvements
 11,483,414

 Less Contributions in Aid of Construction
 2,221,958

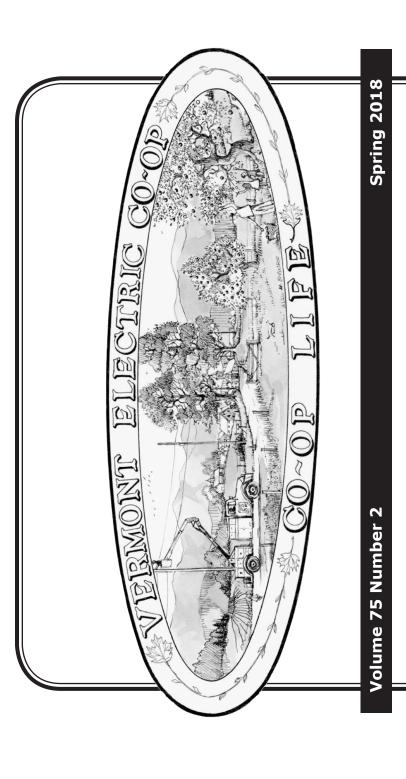
9,261,456

# Board of Director's Attendance at Regular Monthly Board Meetings

April 2017 to March 2018

In accordance with VEC's Board Policy B2 (Duties and Responsibilities of the Board of Directors), director attendance at regular meetings is to be reported annually. Additional information regarding director fees and expenses is available upon request and on VEC's website at www/vermontelectric.coop/financial-reports.

Director	04/24/17	05/30/17	06/27/17	07/25/17	08/29/17	09/26/17	10/31/17	11/28/17	12/29/17	01/30/18	02/20/18	03/26/18
Bailey, Tom	X	X	X	X	X	X	X	X	$\boxtimes$	X	X	X
Carswell, Dan (President)	absent	$\times$	X	X	X	X	X	×	×	X	X	X
DaVia, Michelle	absent	X	absent	X								
Goggin, Rich	X	$\boxtimes$	$\boxtimes$	X	X	X	×	X	$\boxtimes$	absent	X	×
Hoeppner, Ken	X	$\boxtimes$	×	X	X	X	X	X	×	X	X	X
Lague, George (1st VP)	X	$\boxtimes$	absent	X	X	X	X	X	X	X	X	absent
Lambert, Molly	absent											
Lambert, Paul		$\boxtimes$	X	X	X	X	X	×	×	X	absent	×
Maroni, Carol (2nd VP)	X	$\boxtimes$	×	X	X	X	X	X	X	X	X	X
Ward, John (Treasurer)	X	$\boxtimes$	X	X	X	X	X	X	×	X	X	X
Westman, Rich	X	$\boxtimes$	X	X	X	X	X	X	X	X	absent	X
Woodward, Mark (Secretary)	X	X	X	X	X	X	X	X	X	X	X	X
Worth, Don	absent	X	X	X	X	X	X	X	X	absent	absent	absent





Nothing says springtime in Vermont like the steam coming out of the sugarhouse (and the mud, but we like that part less). When the sap is flowing, Lahar's Maple Ridge Farm in Irasburg is in full swing, and that's where you can find VEC's Key Accounts Manager Dave Lahar. VEC is proud of all of the employees and members who take part in this Vermont tradition.



Vermont Electric Cooperative Inc. 42 Wescom Rd. Johnson, VT 05656

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N. Haverhill, NH

## Inside Spring 2018 Co-op Life

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