

## **Financial Highlights – March, 2021**

	<u>Variance (K's)</u>	<u>YTD Variance (K's)</u>
March Net Income	\$131	\$579

### **Analysis:**

- |                     |       |       |
|---------------------|-------|-------|
| • Operating Revenue | \$258 | \$898 |
|---------------------|-------|-------|

KWH sales in March are \$38k less than budget for the month but is \$231k better YTD. The average price/KWH sold is \$130k better than budget for the month and \$554k better for the year. Non-energy services, pole attachments, and wheeling revenues are \$16k less than budget for the month and \$161k less for the year. Unbilled revenues are \$144k under budget for the month and \$108k under YTD. The sale of Renewable Energy Credits is \$38k better than budget for the month and \$167k better YTD.

- Purchased Power Costs \$25 (\$11)

Purchased KWH is over budget by \$46k for the month and \$311k over for the year. Our overall costs/KWH is \$71k under budget for the month and \$300k under YTD.

- Transmission Costs (\$216) **(\$510)**

Transmission support for substations and supervision is \$6k over budget for the month and \$13k over YTD. Transmission by Others is \$171k over budget for the month and \$191k over YTD. Property Taxes are on budget for the month and year. Maintenance for SCADA and overhead lines is \$1k over budget for the month but is \$2k under for the year. Transmission vegetative maintenance is \$38k over budget for the month and \$308k over budget YTD.



Major Storm costs are \$33k under budget for the month and \$102k under for the year. Meter/AMI Expense is \$19k under budget for the month and \$16k under YTD. Supervisory related costs are \$6k over budget for the month and \$10k over YTD. Overall Distribution Maintenance costs are \$27k under for the month and \$180k under YTD. Miscellaneous Distribution and Customer Installation expenses are \$4k over budget for the month and \$19k over YTD. Property taxes are on budget for the month and YTD. Distribution vegetative maintenance program spending is \$31k under budget for the month and \$109k under YTD. The overall vegetative maintenance program (transmission + distribution) is \$6k over budget for the month and \$199k over for the year.

- Customer Accounts (\$52) **(-\$66)**

Meter Reading & Disconnect Services are \$3k over budget for the month but is \$12k under YTD. Member service administration is \$17k over budget for the month and \$52k over YTD. Uncollectible Accounts are \$30k over budget for the month and \$30k over YTD. Property Taxes are on budget for the month and year. Communications, Patronage Capital and SQRP Costs are \$2k over budget for the month but is \$4k under YTD.

- Administrative & General** **(\$65)** **(\$174)**

Regulatory related expense is \$2k under budget for the month and \$11k under YTD. Payroll and Benefits are \$24k over budget for the month and \$19k over YTD. Outside Services is \$22k over budget for the month and \$28k over YTD. Director Expenses are \$2k over budget for the month and \$3k under YTD. Costs incurred for TIER 3 Projects are \$3k under budget for the month but is \$64k over YTD. Expenses for Coop-life, Business Development, Dues, Annual and Employee Meeting are \$9k over budget for the month and \$29k over YTD. Office related expenses are \$4k over budget for the month and \$10k over YTD. Safety and Facility related expenses are \$9k over budget for the month and \$37k over YTD.

- Total Depreciation & Other Exp** **\$12** **(\$2)**

Depreciation expense is \$5k over budget for the month and \$12k over YTD. Interest expense is \$14k under budget for the month and \$22k under YTD. Gross Receipt & Revenue Taxes are \$2k under budget for the month and \$6k over YTD. Other Expenses are on budget for the month but is \$6k over budget YTD.

- Total Non-Operating Margins** **\$69** **\$65**

Capital Credits from CFC, CoBank, NISC and Federated is \$45k better than budget for the month and \$22k better YTD. Interest and Dividend Income is on budget for the month but is \$15k better YTD. Miscellaneous Jobbing Revenue is \$24k better than budget for the month and \$27k better YTD. Other Income is on budget for the month and year.

- Capital Spending Plan** **\$161** **\$748**

Annual and Routine Capital Projects are \$59k over budget for the month and \$71k over YTD. Pole Replacements are \$177k over budget for the month and \$115k over YTD. Energy Transformation Projects are \$15k under budget for the month and \$15k under for the year. Make-Ready Pole Replacements are \$34k under budget for the month and \$107k under for the year. Distribution projects are \$38k under budget for the month and \$62k under YTD. Generation related projects are \$10k under budget for the month and \$116k under YTD. Substation projects are \$239k under budget for the month and \$450k under for the year. Transmission projects are \$50k under budget for the month and \$42k under YTD. Metering projects are \$79k over budget for the month but is \$64k under for the year. Information Technology projects are \$123k under budget for the month and \$100k under YTD. Fleet Purchases are on budget for the month but is \$28k under for the year. Facilities projects are \$34k over budget for the month and \$50k over YTD.

### TIER and Debt Service Coverage

We are on target to meet our budgeted TIER of 2.00. Our Debt Service payments for 2021 is expected to be \$8.5 million.

### Cash Flow and Line of Credit

In March, we used up to a peak of \$4.1M on our line of credit on March 1<sup>st</sup>. The April high for the line of credit is expected to be \$3.8M on April 1<sup>st</sup>.

### Balance Sheet

Our equity ratio in February finished at 43.35% down slightly from January at 43.38%. Our current ratio, a measure of liquidity, is .91, up from January at .88. VEC's FFO ratio for 2021 YTD ("Funds from Operations/Capital Expenditures Ratio"; Target of 80% desirable) is 1.87 up from January at 1.19

Vermont Electric Cooperative, Inc.  
Statement of Operations  
Month to Date

	March 2021 Actual	March 2021 Budget	*	Actual- \$	Budget %	*	March, 2020 Actual	*	Prior Year *	Prior Year \$	Variance Fav (Unfav) %
<b>kWh Statistics</b>											
KWh Units Sold	38,916,556	39,135,942	(219,386)	-0.6%	39,135,942	7,496,879 *	484,108	*	(219,386)	334,000	-0.6%
KWh Units Purchased	42,907,000	42,288,040	638,960	1.5%	42,573,000	84,647 *	31,392	*	553,386	553,386	0.8%
Net System Losses (KWh)	3,990,444	3,132,098	858,346	27.4%	3,437,058	7,581,526 *	452,716	*			16.1%
System Losses (%)	9.30%	7.41%		8.07%*							
<b>Revenue</b>											
Operating Revenue	7,980,987	7,723,035 *	257,952	3.3% *	7,496,879	84,647 *	484,108	*	(31,392)	31,392	6.5%
Sales for Resale	53,255	103,689 *	(50,434)	-48.6% *	50,434	84,647 *	31,392	*	553,386	553,386	-0.6%
Total revenues	\$ 8,034,242	\$ 7,826,724 *	\$ 207,518	2.7% *	\$ 7,581,526 *	\$ 452,716					37.1%*
<b>Power supply cost</b>											
Purchased power cost	3,034,156	3,058,905	24,749	0.8% *	3,141,498	*	107,343	*			-3.4%*
Sales for Resale	53,255	103,689	50,434	48.6% *	50,434	84,647 *	31,392	*	553,386	553,386	-0.6%
Transmission	1,264,058	1,047,695 *	(216,362)	-20.7% *	(216,362)	850,661 *	(413,396)	*	553,386	553,386	48.6%
Total Power supply cost	4,351,468	4,210,289 *	(141,179)	3.4% *	(141,179)	4,076,807 *	(274,662)	*	553,386	553,386	6.7%*
<b>Gross Margin</b>	\$ 3,682,773	\$ 3,616,435	\$ 66,339	1.8% *	\$ 3,504,719	\$ 178,054					-5.1%*
<b>Operating expenses</b>											
Distribution: Operations & Mtc	1,211,879	1,312,609 *	100,729	7.7% *	1,296,116	*	84,236	*			-6.5%*
Customer accounts	279,763	227,873 *	(51,890)	-22.8% *	228,380	*	(51,383)	*	553,386	553,386	22.5%*
Administrative & general	414,617	349,865 *	(64,752)	-18.5% *	(64,752)	342,463	(72,154)	*	553,386	553,386	21.1%*
<b>Total operating expenses</b>	\$ 1,906,260	\$ 1,890,347 *	\$ (15,913)	-0.8% *	\$ 1,866,960	\$ (39,301)			553,386	553,386	2.1%*
Depreciation & amortization	534,444	529,603 *	(4,841)	-0.9% *	510,731	*	(23,713)	*	553,386	553,386	4.6%*
Gross revenue & receipts taxes	71,027	73,295 *	2,268	3.1% *	69,816	*	(1,212)	*	553,386	553,386	1.7%*
Interest on long-term debt	291,798	305,845 *	14,047	4.6% *	296,830	*	5,032	*	553,386	553,386	-1.7%*
Other interest expenses	7,562	7,714 *	152	2.0% *	9,922	*	2,360	*	553,386	553,386	-23.8%*
Other Deductions	-	-	-	N/A *	-	-	N/A	*	-	-	N/A
<b>Total depreciation &amp; other expenses</b>	904,832	916,458 *	11,626	-1.3% *	887,299	*	(17,533)	*	553,386	553,386	2.0%*
<b>Income from operations</b>	\$ 871,681	\$ 809,629	\$ 62,051	7.7% *	\$ 750,461	\$ 121,220			553,386	553,386	-16.2%*
Interest income	1,268,353	1,268,504 *	(151)	0.0% *	1,227,488	*	40,864	*	553,386	553,386	3.3%*
Other income (expenses)	22,735	(1,537) *	24,272	-157.6% *	20,633	*	2,102	*	553,386	553,386	10.2%*
Other capital credits & dividends	443,469	398,696 *	44,773	11.2% *	399,916	*	43,553	*	553,386	553,386	10.9%*
<b>Total non-operating margins</b>	1,734,557	1,665,663 *	68,894	4.1% *	1,648,038	*	86,520	*	553,386	553,386	5.2%*
<b>Net income (loss)</b>	\$ 2,606,238	\$ 2,475,293	\$ 130,945	5.3% *	\$ 2,398,498	\$ 207,740			553,386	553,386	-8.7%*
Extraordinary expenses	-	-	-	N/A *	-	-	N/A	*	-	-	N/A
<b>Total net income (loss)</b>	\$ 2,606,238	\$ 2,475,293	\$ 130,945	5.3% *	\$ 2,398,498	\$ 207,740			553,386	553,386	-8.7%*

Vermont Electric Cooperative, Inc.  
Statement of Operations  
Year to Date

	March, 2021 Actual	March, 2021 Budget	*	Actual-Budget \$	*	*	*	*	Prior Year \$	Variance Fav (Unfav) %
<b>kWh Statistics</b>										
KWh Units Sold	125,519,943	124,157,532		1,362,411	1.1%	124,157,532			1,362,411	1.1%
KWh Units Purchased	131,290,000	127,082,580		4,207,420	3.3%	128,803,000			2,487,000	1.9%
Net System Losses (kWh)	5,770,057	2,925,048		2,845,009	97.3%	4,645,468			1,124,589	24.2%
System Losses (%)	4.39%	2.30%								
<b>Revenue</b>										
Operating Revenue	22,902,644	22,004,384	*	898,259	4.1%	21,883,433	*		1,019,211	4.7%
Sales for Resale	65,607	396,663	*	(331,056)	-83.5%	184,309	*		(118,702)	64.4%
<b>Total revenues</b>	<b>\$ 22,968,251</b>	<b>\$ 22,401,047</b>	*	<b>\$ 567,203</b>	<b>2.5%</b>	<b>\$ 22,067,742</b>	*	<b>\$ 900,509</b>		<b>4.1%</b>
<b>Power supply cost</b>										
Purchased power cost	9,417,257	9,406,326	*	(10,931)	-0.1%	9,366,729	*		(50,529)	0.5%
Sales for Resale	65,607	396,663	*	331,056	83.5%	184,309	*		118,702	-64.4%
Transmission:	3,762,030	3,232,421	*	(509,609)	-15.7%	3,131,627	*		(630,403)	20.1%
<b>Total Power supply cost</b>	<b>13,244,394</b>	<b>13,055,410</b>	*	<b>(189,484)</b>	<b>1.5%</b>	<b>12,682,665</b>	*		<b>(562,230)</b>	<b>4.4%</b>
<b>Gross Margin</b>	<b>\$ 9,723,356</b>	<b>\$ 9,345,637</b>	<b>\$</b>	<b>377,719</b>	<b>4.0%</b>	<b>\$ 9,385,077</b>	<b>\$</b>	<b>338,279</b>		<b>-3.6%</b>
<b>Operating expenses</b>										
Distribution: Operations & Mtce	3,475,141	3,853,049	*	377,908	9.8%	4,095,145	*		620,004	-15.1%
Customer accounts	752,513	686,651	*	(65,862)	-9.6%	688,216	*		(64,298)	9.3%
Administrative & general	1,184,790	1,011,214	*	(173,576)	-17.2%	1,049,205	*		(135,585)	12.9%
<b>Total operating expenses</b>	<b>5,412,444</b>	<b>5,550,913</b>	<b>*</b>	<b>138,469</b>	<b>2.5%</b>	<b>\$ 5,832,566</b>	<b>*</b>		<b>420,122</b>	<b>-7.2%</b>
Depreciation & amortization	1,601,609	1,589,325	*	(12,283)	-0.8%	1,528,025	*		(73,584)	4.8%
Gross revenue & receipts taxes	224,001	217,820	*	(6,181)	-2.8%	215,437	*		(8,564)	4.0%
Interest on long-term debt	873,791	899,483	*	25,692	2.9%	899,907	*		26,116	-2.9%
Other interest expenses	22,863	19,535	*	(3,328)	-17.0%	31,953	*		9,090	-28.4%
Other deductions	5,976	-	*	(5,976)	N/A	864	*		(5,112)	591.7%
<b>Total depreciation &amp; other exp</b>	<b>2,728,239</b>	<b>2,726,164</b>	<b>*</b>	<b>(2,075)</b>	<b>0.1%</b>	<b>2,676,186</b>	<b>*</b>		<b>(52,053)</b>	<b>1.9%</b>
<b>Income from operations</b>	<b>1,582,673</b>	<b>1,068,560</b>	<b>*</b>	<b>514,113</b>	<b>48.1%</b>	<b>876,326</b>	<b>*</b>		<b>706,348</b>	<b>-80.6%</b>
Interest income	1,284,293	1,269,218	*	15,076	1.2%	1,228,286	*			
Other income (expenses)	49,558	22,016	*	27,541	125.1%	38,453	*		56,007	4.6%
Other capital credits & dividends	443,469	421,322	*	22,147	5.3%	422,943	*		11,104	28.9%
<b>Total non-operating margins</b>	<b>1,777,320</b>	<b>1,712,556</b>	<b>*</b>	<b>64,764</b>	<b>3.8%</b>	<b>1,689,682</b>	<b>*</b>		<b>87,638</b>	<b>5.2%</b>
<b>Net income (loss)</b>	<b>3,359,994</b>	<b>2,781,117</b>	<b>*</b>	<b>578,877</b>	<b>20.8%</b>	<b>2,566,008</b>	<b>*</b>		<b>793,986</b>	<b>-30.9%</b>
Extraordinary expenses	-	-	*	-	N/A	-	*			N/A
<b>Total net income (loss)</b>	<b>\$ 3,359,994</b>	<b>\$ 2,781,117</b>	<b>\$</b>	<b>578,877</b>	<b>20.8%</b>	<b>\$ 2,566,008</b>	<b>\$</b>		<b>793,986</b>	<b>-30.9%</b>

**Vermont Electric Cooperative, Inc.**  
**Balance Sheet (Assets)**  
**March, 2021**

	March, 2021 Actual	February, 2021 Actual	*	\$	Variance Fav/(Unfav) %	*	\$	Variance Fav/(Unfav) %
Electric plant, at cost:								
Electric plant in service	188,785,989	188,334,176	*	451,813	0.24%	*	176,966,668	*
Less accumulated depreciation	(58,716,215)	(58,403,020)	*	313,195	0.54%	*	(54,441,625)	*
<b>Net electric plant in service</b>	<b>130,069,775</b>	<b>129,931,156</b>	*	<b>138,619</b>	<b>0.11%</b>	*	<b>122,525,043</b>	<b>*</b>
Construction work in progress								
	<b>4,679,779</b>	<b>4,269,179</b>	*	<b>410,600</b>	<b>9.62%</b>	*	<b>3,030,661</b>	<b>*</b>
<b>Net electric plant</b>	<b>134,749,553</b>	<b>134,200,335</b>	*	<b>549,218</b>	<b>0.41%</b>	*	<b>125,555,704</b>	<b>*</b>
Other assets:								
Non-utility property	65,697	65,697	*	158,139	0.00%	*	65,697	*
Other investments	44,782,759	44,624,620	*	(1,364)	0.35%	*	43,066,961	*
Deferred charges	86,106	87,470	*		-1.56%	*	111,674	*
<b>Total other assets</b>	<b>44,934,561</b>	<b>44,777,787</b>	*	<b>156,775</b>	<b>0.35%</b>	*	<b>43,244,332</b>	<b>*</b>
Current assets:								
Cash	875,864	428,492	*	447,371	104.41%	*	1,352,532	*
Notes receivable (net)	-	-	*	-	0.00%	*	-	*
Accounts receivable (net)	9,748,036	10,915,714	*	(1,167,678)	-10.70%	*	9,701,924	*
Other receivables (net)	3,351,542	1,993,038	*	1,358,504	68.16%	*	3,434,348	*
Inventories	5,663,213	5,612,702	*	50,512	0.90%	*	5,390,054	*
Prepaid expenses	637,088	538,540	*	98,548	18.30%	*	666,186	*
<b>Total current assets</b>	<b>20,275,743</b>	<b>19,488,487</b>	*	<b>787,256</b>	<b>4.04%</b>	*	<b>20,545,045</b>	<b>*</b>
<b>Total assets</b>	<b>\$ 199,959,857</b>	<b>\$ 198,466,609</b>	*	<b>\$ 1,493,249</b>	<b>0.75%</b>	*	<b>\$ 189,345,082</b>	<b>\$ 10,614,776</b>

5.61%

-1.31%

Total assets

\$ 189,345,082 \* \$ 10,614,776

\$ 11,819,321  
4,274,589

6.68%  
7.85%

#DIV/0!  
46,112  
(82,806)

0.48%  
-2.41%  
273,159  
(29,098)

5.07%  
-4.37%

-35.24%

-

46,112  
273,159  
(29,098)

0.48%  
-2.41%  
5.07%  
-4.37%

Vermont Electric Cooperative, Inc.  
 Balance Sheet (Liabilities & Equity)  
 March, 2021

	March, 2021 Actual	February, 2021 Actual	*	\$	Variance Fav/(Unfav) %	*	*	March, 2020 Actual	*	\$	Variance Fav/(Unfav) %
<b>Equities:</b>											
Memberships issued & subscribed			*		0.00%	*	*				0.00%
Patronage capital assignable	4,713,322	-	(3)	4,713,324	100.00%	*	4,385,065	*		328,257	6.96%
Other earnings	83,973,499	86,085,419	*	(2,111,920)	-2.51%	*	80,155,477	*		3,818,022	4.55%
Contributions in aid of construction	-	-	*	-	0.00%	*	-	*		-	0.00%
<b>Net equity</b>	<b>88,688,821</b>	<b>86,085,417</b>	<b>*</b>	<b>2,601,404</b>	<b>2.93%</b>	<b>*</b>	<b>84,540,542</b>	<b>*</b>	<b>4,146,279</b>	<b>4.68%</b>	
<b>Long-term debt</b>	<b>87,156,596</b>	<b>88,150,921</b>	<b>*</b>	<b>(994,335)</b>	<b>-1.14%</b>	<b>*</b>	<b>81,256,107</b>	<b>*</b>	<b>5,900,479</b>	<b>6.77%</b>	
<b>Capital leases - non current</b>	<b>410,413</b>	<b>413,053</b>	<b>*</b>	<b>(2,640)</b>	<b>-0.64%</b>	<b>*</b>	<b>347,413</b>	<b>*</b>	<b>62,999</b>	<b>15.35%</b>	
Current liabilities:											
Current portion of long-term debt	5,095,929	5,095,929	*	-	0.00%	*	4,652,342	*	443,586	8.70%	
Line of Credit	3,800,000	4,000,000	*	(200,000)	-5.26%	*	4,700,000		(900,000)	-23.68%	
Accounts payable	7,137,285	6,467,565	*	669,720	9.38%	*	6,588,734	*	548,551	7.69%	
Customer deposits	1,766,155	1,767,325	*	(1,170)	-0.07%	*	1,736,712	*	29,444	1.67%	
Other accrued expenses	4,450,968	4,930,578	*	(479,610)	-10.78%	*	3,736,569	*	714,399	16.05%	
<b>Total current liabilities</b>	<b>22,250,338</b>	<b>22,261,398</b>	<b>*</b>	<b>(11,060)</b>	<b>-0.05%</b>	<b>*</b>	<b>21,414,357</b>	<b>*</b>	<b>835,981</b>	<b>3.76%</b>	
<b>Deferred credits</b>	<b>1,455,700</b>	<b>1,555,820</b>	<b>*</b>	<b>(100,120)</b>	<b>-6.88%</b>	<b>*</b>	<b>1,786,663</b>	<b>*</b>	<b>(330,962)</b>	<b>-22.74%</b>	
<b>Total liabilities and equity</b>	<b>\$ 199,959,857</b>	<b>\$ 198,466,609</b>	<b>*</b>	<b>\$ 1,493,249</b>	<b>0.75%</b>	<b>*</b>	<b>\$ 189,345,082</b>	<b>*</b>	<b>\$ 10,614,776</b>	<b>5.61%</b>	

Vermont Electric Cooperative, Inc.  
Statement of Cash Flows

	Month March, 2021 Actual	Month March, 2020 Actual	Year-to-date March, 2021 Actual	Year-to-date March, 2020 Actual	* Variance Fav (Unfav) \$
<b>Cash flows from operating activities:</b>					
Net income	\$ 2,606,238	\$ 2,398,498	\$ 3,359,994	\$ 2,566,008	* 793,986
Noncash expenses (income) included in earnings:					
Depreciation & amortization	\$ 630,919	\$ 582,235	\$ 1,844,569	\$ 1,727,543	* 117,027
(Gain) loss on sale of investments	\$ (930)	\$ (17,330)	\$ (1,990)	\$ (18,390)	* - 16,400
(Gain) loss on sale of fixed assets	-	-	-	-	-
Changes in assets and liabilities:					
Decrease (increase) in notes receivable	\$ 1,167,678	\$ 599,521	\$ (819,315)	\$ (542,581)	(276,734)
Decrease (increase) in accounts receivable	\$ (1,358,504)	\$ (1,234,149)	\$ (222,028)	\$ (561,459)	339,430
Decrease (increase) in other receivable	\$ (50,512)	\$ (144,491)	\$ (246,009)	\$ (245,771)	(238)
Decrease (increase) in inventories	\$ (98,548)	\$ (193,133)	\$ (81,198)	\$ (158,328)	77,130
Decrease (increase) in prepayments	\$ 4,223	\$ 6,754	\$ 8,240	\$ 10,018	(1,779)
Decrease (increase) in deferred charges	\$ 669,720	\$ 346,088	\$ (457,945)	\$ (343,092)	(114,852)
Increase (decrease) in accounts payable	\$ (1,170)	\$ 21,941	\$ (96,021)	\$ 13,190	(109,211)
Increase (decrease) in customer deposits	\$ (479,610)	\$ (501,114)	\$ 798,503	\$ 579,581	218,922
Increase (decrease) in accrued expenses	\$ (100,120)	\$ (94,784)	\$ 315,960	\$ 136,732	179,228
<b>Net cash provided (used) by operating activities</b>	<b>2,989,385</b>	<b>1,770,035</b>	<b>4,402,759</b>	<b>3,163,451</b>	<b>* 1,239,309</b>
<b>Cash flows from investing activities:</b>					
Additions to electric plant in service and construction work in progress	\$ (999,956)	\$ (559,810)	\$ (2,481,191)	\$ (1,744,026)	(737,164)
Proceeds from retirements of electric plant in service	\$ (182,110)	\$ 66,479	\$ (304,887)	\$ (44,757)	(260,130)
Return on capital investments	\$ (158,819)	\$ (141,759)	\$ (151,986)	\$ (145,830)	(6,155)
Proceeds (payments) from sale (purchase) of investments	\$ -	\$ -	\$ -	\$ -	-
<b>Net cash provided (used) in investing activities</b>	<b>(1,340,885)</b>	<b>(635,090)</b>	<b>(2,938,063)</b>	<b>(1,934,613)</b>	<b>* (1,003,449)</b>
<b>Cash flows from financing activities:</b>					
Proceeds from borrowings LOC	\$ -	\$ -	\$ -	\$ -	-
Proceeds from borrowings Long-Term	\$ (200,000)	\$ 800,000	\$ 400,000	\$ 749,122	* (349,122)
Payments to creditors LOC	\$ (996,296)	\$ (895,559)	\$ (1,429,543)	\$ (1,313,188)	(116,355)
Payments to creditors Long-Term	\$ (4,834)	\$ (9,226)	\$ (10,312)	\$ (13,194)	2,881
Patronage Capital Retirements - Net	\$ -	\$ -	\$ -	\$ -	-
Memberships issued, net of refunds	\$ -	\$ -	\$ -	\$ -	-
Additions to donated capital, net	\$ -	\$ -	\$ -	\$ -	-
<b>Net cash provided (used) by financing activities</b>	<b>(1,201,129)</b>	<b>(104,786)</b>	<b>(1,039,855)</b>	<b>(577,260)</b>	<b>* (462,596)</b>
<b>Net increase (decrease) in cash and equivalents</b>	<b>447,371</b>	<b>1,030,159</b>	<b>424,841</b>	<b>651,578</b>	<b>* (226,736)</b>
Cash & cash equivalents at beginning of period	\$ 428,492	\$ 322,373	\$ 451,022	\$ 700,955	* (249,933)
<b>Cash &amp; cash equivalents at end of period</b>	<b>\$ 875,864</b>	<b>\$ 1,352,532</b>	<b>\$ 875,864</b>	<b>\$ 1,352,532</b>	<b>* \$ (476,669)</b>