

## **Financial Highlights – September, 2021**

	<u>Variance (K's)</u>	<u>YTD Variance (K's)</u>
September Net Income	(\$309)	\$672

### **Analysis:**

• Operating Revenue	\$759	\$1,849
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KWH sales in September are \$620k better than budget for the month and \$1,187k better YTD. The average price/KWH sold is \$216k better than budget for the month and \$996k better for the year. Non-energy services, pole attachments, and wheeling revenues are \$66k less than budget for the month and \$333k less for the year. Unbilled revenues are \$21k better than budget for the month and \$30k better YTD. The sale of Renewable Energy Credits is \$31k less than budget for the month and \$31k less YTD.

- Purchased Power Costs \$16 \$41

Purchased KWH is over budget by \$77k for the month and \$722k over for the year. Our overall costs/KWH is \$93k under budget for the month and \$763k under YTD.

- Transmission Costs (\$120) (\$78)

Transmission support for substations and supervision is \$6k under budget for the month and \$9k under YTD. Transmission by Others is \$160k over budget for the month but is \$118k under YTD. Property Taxes are on budget for the month and year. Maintenance for SCADA and overhead lines is \$6k under budget for the month and \$4k under for the year. Transmission vegetative maintenance is \$28k under budget for the month but is \$208k over budget YTD.

- Distribution Operations/Mtce \$16 \$1,001

Major Storm costs are \$26k under budget for the month and \$349k under for the year. Meter/AMI Expense is \$4k under budget for the month and \$3k under YTD. Supervisory related costs are on budget for the month but is \$20k under YTD. Overall Distribution Maintenance costs are \$103k over budget for the month but is \$143k under YTD. Miscellaneous Distribution and Customer Installation expenses are \$19k over budget for the month and \$26k over YTD. Property taxes are on budget for the month and YTD. Distribution vegetative maintenance program spending is \$109k under budget for the month and \$511k under YTD. The overall vegetative maintenance program (transmission + distribution) is \$137k under budget for the month and \$303k under for the year.

- Customer Accounts \$75 (\$89)

Meter Reading & Disconnect Services are \$13k over budget for the month and \$21k over YTD. Member service administration is \$3k under budget for the month but is \$34k over YTD. Uncollectible Accounts are \$80k under budget for the month but is \$70k over YTD. Property Taxes are on budget for the month and year. Communications, Patronage Capital and SQRP Costs are \$5k under budget for the month and \$37k under YTD.

- Administrative & General** **(\$1,054)** **(\$2,220)**

Regulatory related expense is \$9k over budget for the month but is \$14k under YTD. Payroll and Benefits are \$1,022 over budget for the month and \$2,102k over YTD. Outside Services is on budget for the month but is \$20k over YTD. Director Expenses are \$3k under budget for the month and \$12k under YTD. Costs incurred for TIER 3 Projects are \$27k over budget for the month and \$87k over YTD. Expenses for Coop-life, Business Development, Dues, Annual and Employee Meeting are \$9k over budget for the month but is \$15k under budget YTD. Office related expenses are \$4k over budget for the month and \$31k over YTD. Safety and Facility related expenses are \$14k under budget for the month but is \$20k over YTD.

- Total Depreciation & Other Exp** **\$14** **\$97**

Depreciation expense is \$4k over budget for the month and \$29k over YTD. Interest expense is \$27k under budget for the month and \$146k under YTD. Gross Receipt & Revenue Taxes are \$9k over budget for the month and \$21k over YTD. Other Expenses are on budget for the month but is \$1k under YTD.

- Total Non-Operating Margins** **(\$16)** **\$71**

Capital Credits from CFC, CoBank, NISC and Federated is \$4k less than budget for the month but is \$1k better YTD. Interest and Dividend Income is on budget for the month but is \$71k better YTD. Miscellaneous Jobbing Revenue is \$18k less than budget for the month and \$7k less YTD. Other Income is \$6k better than budget for the month and \$6k better for the year.

- Capital Spending Plan** **(\$843)** **\$1,074**

Annual and Routine Capital Projects are \$59k over budget for the month and \$282k over YTD. Pole Replacements are \$1 under budget for the month but is \$650k over YTD. Energy Transformation Projects are \$15k under budget for the month and \$105k under for the year. Make-Ready Pole Replacements are \$43k under budget for the month and \$308k under for the year. Distribution projects are \$460k over budget for the month and \$16k over YTD. Generation related projects are \$6k over budget for the month but is \$26k under YTD. Substation projects are \$45k over budget for the month but is \$940k under for the year. Transmission projects are \$175k over budget for the month but is \$149k under YTD. Metering projects are \$269k over budget for the month and \$49k over YTD. IT Projects are \$3k over budget for the month but is \$217k under for the year. Fleet Purchases are \$177k under budget for the month and \$444k under for the year. Facilities projects are \$63k over budget for the month and \$116k over YTD.

### TIER and Debt Service Coverage

We are on target to meet our budgeted TIER of 2.00. Our Debt Service payments for 2021 is expected to be \$8.5 million.

### Cash Flow and Line of Credit

In September, we used up to a peak of \$5.5M on our line of credit on September 30<sup>th</sup>. The October high for the line of credit is expected to be \$5.9M on October 14<sup>th</sup>.

### Balance Sheet

Our equity ratio in September finished at 44.9% up from August at 44.5%. Our current ratio, a measure of liquidity, is .72, down from August at .78. VEC's FFO ratio for 2021 YTD (Funds from Operations Ratio; Target of 80% desirable) is 1.22 up from August at 1.14

Vermont Electric Cooperative, Inc.  
Statement of Operations  
Month to Date

	September, 2021 Actual	September, 2021 Budget	* \$	Actual-Budget Variance Fav (Unfav) %	* \$	September, 2020 Actual	* \$	Prior Year \$	Variance Fav (Unfav) %
<b>kWh Statistics</b>									
kWh Units Sold	39,806,631	36,069,894	3,736,737	10.4%	36,835,166	2,971,465	8.1%		
kWh Units Purchased	36,479,000	35,429,860	1,049,140	3.0%	35,908,000	571,000	1.6%		
Net System Losses (kWh)	(3,327,631)	(640,034)	(2,687,597)	419.9%	(927,166)	(2,400,465)	258.9%		
System Losses (%)	-9.12%	-1.81%			-2.58%				
<b>Revenue</b>									
Operating Revenue	6,766,530	6,007,184 *	759,347	12.6% *	6,292,581 *	473,949	7.5%		
Sales for Resale	139,194	64,265 *	74,929	116.6% *	117,306 *	21,888	-18.7%		
<b>Total revenues</b>	<b>\$ 6,905,724</b>	<b>\$ 6,071,449</b> *	<b>\$ 834,276</b>	<b>13.7% *</b>	<b>\$ 6,409,887</b> *	<b>\$ 495,837</b>	<b>7.7%</b>		
<b>Power supply cost</b>									
Purchased power cost	2,579,592	2,585,869	16,277	0.6% *	2,710,903 *	131,311	-4.8%		
Sales for Resale	139,194	64,265	(74,929)	-116.6% *	117,306	(21,888)	18.7%		
Transmission	1,063,975	944,400	(119,575)	-12.7% *	989,235 *	(74,741)	7.6%		
<b>Total Power supply cost</b>	<b>3,782,762</b>	<b>3,604,534 *</b>	<b>(178,228)</b>	<b>4.9% *</b>	<b>3,817,444 *</b>	<b>34,682</b>	<b>-0.9%</b>		
<b>Gross Margin</b>	<b>\$ 3,122,963</b>	<b>\$ 2,466,915</b>	<b>\$ 656,048</b>	<b>26.6% \$</b>	<b>\$ 2,592,443</b>	<b>\$ 530,519</b>	<b>-20.5%</b>		
<b>Operating expenses</b>									
Distribution: Operations & Mtce	1,198,682	1,214,715 *	16,033	1.3% *	1,210,516 *	11,834	-1.0%		
Customer accounts	166,187	240,987 *	74,800	31.0% *	234,244 *	68,057	-29.1%		
Administrative & general	364,487	(639,795) *	(1,054,282)	152.8% *	350,315 *	(14,172)	4.0%		
<b>Total operating expenses</b>	<b>\$ 1,729,356</b>	<b>\$ 765,907</b> *	<b>\$ (963,449)</b>	<b>-125.8% *</b>	<b>\$ 1,795,075</b> *	<b>\$ 65,719</b>	<b>-3.7%</b>		
Depreciation & amortization	537,789	533,847 *	(3,942)	-0.7% *	517,816 *	(19,973)	3.9%		
Gross revenue & receipts taxes	69,213	60,407 *	(8,807)	-14.6% *	64,255 *	(4,959)	7.7%		
Interest on long-term debt	270,223	290,836 *	20,613	7.1% *	278,407 *	8,184	-2.9%		
Other interest expenses	8,169	14,736 *	6,567	44.6% *	12,858 *	4,689	-36.5%		
Other Deductions		*	*	N/A *	*	*	N/A		
<b>Total depreciation &amp; other expenses</b>	<b>885,394</b>	<b>899,826 *</b>	<b>14,431</b>	<b>-1.6% *</b>	<b>873,335 *</b>	<b>(12,059)</b>	<b>1.4%</b>		
<b>Income from operations</b>	<b>\$ 508,212</b>	<b>\$ 801,182</b> *	<b>\$ (292,969)</b>	<b>-36.6% *</b>	<b>\$ (75,967)</b> *	<b>\$ 584,180</b>	<b>769.0%</b>		
Interest income	1,268,121	1,268,504 *	(383)	0.0% *	1,231,658 *	36,463	3.0%		
Other income (expenses)	(6,315)	5,413 *	(11,728)	-216.7% *	(15,525) *	9,210	-59.3%		
Other capital credits & dividends	160,377	164,357 *	(3,980)	-2.4% *	164,363 *	(3,985)	-2.4%		
<b>Total non-operating margins</b>	<b>1,422,183</b>	<b>1,438,273 *</b>	<b>(16,090)</b>	<b>-1.1% *</b>	<b>1,380,496 *</b>	<b>41,687</b>	<b>3.0%</b>		
<b>Net income (loss)</b>	<b>\$ 1,930,396</b>	<b>2,239,455 *</b>	<b>(309,059)</b>	<b>-13.8% *</b>	<b>\$ 1,304,529 *</b>	<b>\$ 625,867</b>	<b>-48.0%</b>		
Extraordinary expenses		*	*	N/A *	*	*	N/A		
<b>Total net income (loss)</b>	<b>\$ 1,930,396</b>	<b>\$ 2,239,455 *</b>	<b>\$ (309,059)</b>	<b>-13.8% *</b>	<b>\$ 1,304,529 *</b>	<b>\$ 625,867</b>	<b>-48.0%</b>		

Vermont Electric Cooperative, Inc.  
Statement of Operations  
Year to Date

	September, 2021 Actual	September, 2021* Budget	* Actual-Budget \$	* Variance Fav (Unfav) %	* September, 2020 Actual	* September, 2020* \$	* Variance Fav (Unfav) %
<b>kWh Statistics</b>							
kWh Units Sold	349,030,434	341,931,581	7,098,853	2.1%	347,141,965	1,888,469	0.5%
kWh Units Purchased	366,110,000	356,376,650	9,733,350	2.7%	359,868,000	6,242,000	1.7%
Net System Losses (kWh)	17,079,566	14,445,069	2,634,497	18.2%	12,726,035	4,353,531	34.2%
System Losses (%)	4.67%	4.05%					
<b>Revenue</b>							
Operating Revenue	61,460,005	59,610,958	1,849,047	3.1%	60,730,530	729,475	1.2%
Sales for Resale	605,525	815,339	(209,814)	-25.7%	743,606	(138,081)	18.6%
<b>Total revenues</b>	<b>\$ 62,065,530</b>	<b>\$ 60,426,297</b>	<b>* \$ 1,639,233</b>	<b>2.7%</b>	<b>* \$ 61,474,136</b>	<b>* \$ 591,394</b>	<b>1.0%</b>
<b>Power supply cost</b>							
Purchased power cost	26,407,276	26,448,361	* 41,085	0.2%	26,347,757	*	0.2%
Sales for Resale	605,525	815,339	* 209,814	25.7%	743,606	*	-18.6%
Transmission:	10,313,206	10,234,944	* (78,263)	-0.8%	9,691,719	*	6.4%
<b>Total Power supply cost</b>	<b>37,326,007</b>	<b>37,498,644</b>	<b>* 172,637</b>	<b>-0.5%</b>	<b>* 36,783,081</b>	<b>*</b>	<b>-1.5%</b>
<b>Gross Margin</b>	<b>\$ 24,739,523</b>	<b>\$ 22,927,654</b>	<b>\$ 1,811,870</b>	<b>7.9%</b>	<b>\$ 24,691,055</b>	<b>\$ 48,469</b>	<b>-0.2%</b>
<b>Operating expenses</b>							
Distribution: Operations & Mtce	10,491,710	11,492,304	* 1,000,594	8.7%	11,285,901	*	794,191
Customer accounts	2,279,727	2,191,068	* (88,658)	-4.0%	2,187,011	*	(92,715)
Administrative & general	3,231,666	1,011,551	* (2,220,105)	-219.5%	3,022,282	*	(209,374)
<b>Total operating expenses</b>	<b>16,003,092</b>	<b>14,694,922</b>	<b>* (1,308,170)</b>	<b>-8.9%</b>	<b>* 16,495,195</b>	<b>*</b>	<b>492,103</b>
Depreciation & amortization	4,812,088	4,782,631	(29,457)	-0.6%	4,625,303	*	(186,784)
Gross revenue & receipts taxes	614,560	593,964	(20,596)	-3.5%	607,649	*	(6,911)
Interest on long-term debt	2,558,225	2,680,340	* 122,115	4.6%	2,657,045	*	98,820
Other interest expenses	66,699	90,603	* 23,904	26.4%	88,984	*	22,284
Other deductions	10,701	12,000	* 1,299	10.8%	4,090	*	(6,611)
<b>Total depreciation &amp; other exp</b>	<b>8,062,273</b>	<b>8,159,538</b>	<b>* 97,265</b>	<b>-1.2%</b>	<b>* 7,983,070</b>	<b>*</b>	<b>(79,203)</b>
<b>Income from operations</b>	<b>674,158</b>	<b>73,194</b>	<b>* 600,964</b>	<b>821.1%</b>	<b>* 212,789</b>	<b>*</b>	<b>461,369</b>
Interest income	3,893,822	3,823,221	* 70,601	1.8%	3,770,746	*	123,076
Other income (expenses)	143,589	144,570	(981)	-0.7%	107,452	*	36,137
Other capital credits & dividends	610,134	609,105	* 1,029	0.2%	614,330	*	(4,196)
<b>Total non-operating margins</b>	<b>4,647,545</b>	<b>4,576,897</b>	<b>* 70,649</b>	<b>1.5%</b>	<b>* 4,492,528</b>	<b>*</b>	<b>155,017</b>
<b>Net income (loss)</b>	<b>5,321,704</b>	<b>4,650,091</b>	<b>* 671,613</b>	<b>14.4%</b>	<b>* 4,705,318</b>	<b>*</b>	<b>616,386</b>
Extraordinary expenses	-	-	-	N/A	-	-	N/A
<b>Total net income (loss)</b>	<b>\$ 5,321,704</b>	<b>\$ 4,650,091</b>	<b>* \$ 671,613</b>	<b>14.4%</b>	<b>* \$ 4,705,318</b>	<b>*</b>	<b>\$ 616,386</b>

**Vermont Electric Cooperative, Inc.**  
**Balance Sheet (Assets)**  
**September, 2021**

	September, 2021 Actual	August, 2021 Actual	*	Variance Fav/(Unfav) \$ %	*	September, 2020 Actual	*	\$	Variance Fav/(Unfav) %
<b>Electric plant, at cost:</b>									
Electric plant in service	191,113,564	190,425,293	*	688,272 51,146	0.36% 0.08%	181,994,812 (56,817,627)	*	9,118,752 3,603,883	5.01% 6.34%
Less accumulated depreciation	(60,421,510)	(60,370,364)	*						
<b>Net electric plant in service</b>	<b>130,692,054</b>	<b>130,054,928</b>	<b>*</b>	<b>637,126</b>	<b>0.49%</b>	<b>125,177,185</b>	<b>*</b>	<b>5,514,869</b>	<b>4.41%</b>
<b>Construction work in progress</b>	<b>6,149,432</b>	<b>5,812,306</b>	<b>*</b>	<b>337,126</b>	<b>5.80%</b>	<b>7,039,213</b>	<b>*</b>	<b>(889,782)</b>	<b>-12.64%</b>
<b>Net electric plant</b>	<b>136,841,436</b>	<b>135,867,234</b>	<b>*</b>	<b>974,252</b>	<b>0.72%</b>	<b>132,216,398</b>	<b>*</b>	<b>4,625,088</b>	<b>3.50%</b>
Other assets:									
Non-utility property	65,697	65,697	*	76,843 (2,859)	0.00% 0.17% -4.11%	65,697 43,238,864 100,056	*	-	0.00%
Other investments	44,904,898	44,828,055	*					1,666,034 (33,349)	3.85% -33.33%
Deferred charges	66,707	69,566	*						
<b>Total other assets</b>	<b>45,037,302</b>	<b>44,963,318</b>	<b>*</b>	<b>73,984</b>	<b>0.16%</b>	<b>43,404,617</b>	<b>*</b>	<b>1,632,685</b>	<b>3.76%</b>
Current assets:									
Cash	72,003	1,096,523	*	(1,024,520)	-93.43% 0.00%	271,231	*	(199,228)	-73.45%
Notes receivable (net)	-	-	*	(774,969)	-8.41%	-	-	-	#DIV/0!
Accounts receivable (net)	8,444,893	9,219,862	*	1,198,882 (586,823)	106.89% -9.22% -0.38%	8,602,994 2,723,911 5,489,911 548,158	*	(158,101) (403,373) 287,162 (17,119)	-1.84% -14.81% 5.23% -3.12%
Other receivables (net)	2,320,538	1,121,656	*						
Inventories	5,777,073	6,363,897	*	(2,012)					
Prepaid expenses	531,038	533,050	*						
<b>Total current assets</b>	<b>17,145,546</b>	<b>18,334,988</b>	<b>*</b>	<b>(1,189,442)</b>	<b>-6.49%</b>	<b>17,636,204</b>	<b>*</b>	<b>(490,658)</b>	<b>-2.78%</b>
<b>Total assets</b>	<b>\$ 199,024,334</b>	<b>\$ 199,165,541</b>	<b>*</b>	<b>\$ (141,206)</b>	<b>-0.07%</b>	<b>\$ 193,257,219</b>	<b>*</b>	<b>\$ 5,767,115</b>	<b>2.98%</b>

Vermont Electric Cooperative, Inc.  
Balance Sheet (Liabilities & Equity)  
September, 2021

	September, 2021 Actual	August, 2021 Actual	*	\$	Variance Fav/(Unfav) %	*	September, 2020 Actual	*	\$	Variance Fav/(Unfav) %
<b>Equities:</b>										
Memberships issued & subscribed			*			*	0.00%	*		0.00%
Patronage capital assignable	(5)	(5)	*		0.00%	*	(3)	*		45.89%
Other earnings	89,324,920	88,684,439	*	640,481	0.72%	*	85,353,782	*	3,971,138	4.45%
Contributions in aid of construction	-	-	*		0.00%	*	-	*	-	0.00%
<b>Net equity</b>	<b>89,324,915</b>	<b>88,684,434</b>	<b>*</b>	<b>640,481</b>	<b>0.72%</b>	<b>*</b>	<b>85,353,780</b>	<b>*</b>	<b>3,971,136</b>	<b>4.45%</b>
<b>Long-term debt</b>	<b>84,619,684</b>	<b>85,627,451</b>	<b>*</b>	<b>(1,007,767)</b>	<b>-1.19%</b>	<b>*</b>	<b>81,527,694</b>	<b>*</b>	<b>3,091,989</b>	<b>3.65%</b>
<b>Capital leases - non current</b>	<b>343,551</b>	<b>346,241</b>	<b>*</b>	<b>(2,689)</b>	<b>-0.78%</b>	<b>*</b>	<b>392,436</b>	<b>*</b>	<b>(48,884)</b>	<b>-14.23%</b>
Current liabilities:										
Current portion of long-term debt	5,072,106	5,072,106	*		0.00%	*	4,652,342	*		8.28%
Line of Credit	5,536,185	3,900,000	*	1,636,185	29.55%	*	7,500,000	*	(1,963,815)	-35.47%
Accounts payable	8,247,315	9,151,954	*	(904,639)	-10.97%	*	8,604,176	*	(356,860)	-4.33%
Customer deposits	1,914,394	1,905,039	*	9,355	0.49%	*	1,704,220	*	210,174	10.98%
Other accrued expenses	2,929,582	3,342,519	*	(412,937)	-14.10%	*	2,097,716	*	831,866	28.40%
<b>Total current liabilities</b>	<b>23,699,584</b>	<b>23,371,618</b>	<b>*</b>	<b>327,965</b>	<b>1.38%</b>	<b>*</b>	<b>24,558,455</b>	<b>*</b>	<b>(858,871)</b>	<b>-3.62%</b>
<b>Deferred credits</b>	<b>1,036,600</b>	<b>1,135,796</b>	<b>*</b>	<b>(99,196)</b>	<b>-9.57%</b>	<b>*</b>	<b>1,424,855</b>	<b>*</b>	<b>(388,255)</b>	<b>-37.45%</b>
<b>Total liabilities and equity</b>	<b>\$ 199,024,334</b>	<b>\$ 199,165,541</b>	<b>*</b>	<b>\$ (141,206)</b>	<b>-0.07%</b>	<b>*</b>	<b>\$ 193,257,219</b>	<b>*</b>	<b>\$ 5,767,115</b>	<b>2.98%</b>

Vermont Electric Cooperative, Inc.  
Statement of Cash Flows

	September, 2021 Actual	Month September, 2020 Actual	* September, 2021 Actual	* September, 2020 Actual	* Year-to-date September, 2020 Actual	* Variance Fav (Unfay) \$
<b>Cash flows from operating activities:</b>						
Net income	\$ 1,930,396	\$ 1,304,529	* \$ 5,321,704	\$ 4,705,318	* \$ 616,386	
Noncash expenses (income) included in earnings:						
Depreciation & amortization	\$ 646,944	\$ 606,533	* \$ 5,665,829	\$ 5,364,319	* \$ 301,510	
(Gain) loss on sale of investments	\$ (6,347)	\$ (530)	* \$ (67,308)	\$ (27,670)	* \$ (39,638)	
(Gain) loss on sale of fixed assets						
Changes in assets and liabilities:						
Decrease (increase) in notes receivable	\$ 774,969	\$ 124,310	* \$ 483,828	\$ 556,349	* \$ (72,521)	
Decrease (increase) in accounts receivable	\$ (1,198,882)	\$ (1,305,399)	* \$ 808,976	\$ 148,979	* \$ 659,997	
Decrease (increase) in other receivable	\$ 586,823	\$ 320,021	* \$ (359,869)	\$ (345,628)	* \$ (14,242)	
Decrease (increase) in inventories	\$ 2,012	\$ (13,911)	* \$ 24,852	\$ (40,299)	* \$ 65,152	
Decrease (increase) in prepayments	\$ 5,718	\$ 6,935	* \$ 44,792	\$ 38,790	* \$ 6,002	
Decrease (increase) in deferred charges	\$ (904,639)	\$ 824,292	* \$ 652,086	\$ 1,672,349	* \$ (1,020,264)	
Increase (decrease) in accounts payable	\$ 9,355	\$ 8,555	* \$ 52,218	\$ (19,301)	* \$ 71,519	
Increase (decrease) in customer deposits	\$ (412,937)	\$ (1,735,759)	* \$ (722,883)	\$ (1,059,272)	* \$ 336,389	
Increase (decrease) in accrued expenses	\$ (99,196)	\$ (95,038)	* \$ (103,140)	\$ (225,076)	* \$ 121,936	
<b>Net cash provided (used) by operating activities</b>	<b>1,334,216</b>	<b>44,538</b>	<b>* 11,801,084</b>	<b>* 10,768,858</b>	<b>* 1,032,226</b>	
<b>Cash flows from investing activities:</b>						
Additions to electric plant in service and construction work in progress	\$ (1,520,822)	\$ (1,642,962)	* \$ (7,981,832)	\$ (12,093,523)	* \$ 4,111,690	
Proceeds from retirements of electric plant in service	\$ (96,886)	\$ (99,117)	* \$ (669,274)	\$ (605)	* \$ (668,669)	
Return on capital investments	\$ (79,532)	\$ (82,538)	* \$ (235,919)	\$ (243,916)	* \$ 7,997	
Proceeds (payments) from sale (purchase) of investments	\$ -	\$ -	* \$ -	\$ (17,520)	* \$ 17,520	
<b>Net cash provided (used) in investing activities</b>	<b>(1,697,239)</b>	<b>(1,824,617)</b>	<b>* (8,887,025)</b>	<b>* (12,355,564)</b>	<b>* 3,468,539</b>	
<b>Cash flows from financing activities:</b>						
Proceeds from borrowings LOC	\$ -	\$ -	* \$ -	\$ -	* \$ -	
Payments to creditors LOC	\$ 1,636,185	\$ 1,650,000	* \$ 2,136,185	\$ 3,549,122	* \$ (1,412,937)	
Payments to creditors Long-Term	\$ (1,007,767)	\$ (909,662)	* \$ (4,095,335)	\$ (1,052,875)	* \$ (3,042,460)	
Patronage Capital Requirements - Net	\$ (1,289,915)	\$ (6,123)	* \$ (1,333,928)	\$ (1,339,266)	* \$ 5,338	
Memberships issued, net of refunds	\$ -	\$ -	* \$ -	\$ -	* \$ -	
Additions to donated capital, net	\$ -	\$ -	* \$ -	\$ -	* \$ -	
<b>Net cash provided (used) by financing activities</b>	<b>(661,496)</b>	<b>734,215</b>	<b>* (3,293,078)</b>	<b>* 1,156,982</b>	<b>* (4,450,060)</b>	
<b>Net increase (decrease) in cash and equivalents</b>	<b>(1,024,520)</b>	<b>(1,045,864)</b>	<b>* (379,019)</b>	<b>* (429,724)</b>	<b>* 50,705</b>	
Cash & cash equivalents at beginning of period	\$ 1,096,523	\$ 1,317,095	* \$ 451,022	\$ 700,955	* \$ (249,933)	
<b>Cash &amp; cash equivalents at end of period</b>	<b>\$ 72,003</b>	<b>\$ 271,231</b>	<b>* \$ 72,003</b>	<b>\$ 271,231</b>	<b>* \$ (199,228)</b>	